



# ADDENDUM: May 18, 2017, Sudbury & District Board of Health Meeting

Sudbury & District Health Unit, Boardroom

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### 7. ADDENDUM

#### DECLARATION OF CONFLICT OF INTEREST

- a) Modernized Ontario Standards for Public Health Programs and Services and Accountability and Organizational Requirements

Memo from the ADM, Population and Public Health Division, MOHLTC, May 15, 2017 Page 3

- b) Chief Medical Officer of Health's 2015 Annual Report, Mapping Wellness: Ontario's Route to Healthier Communities

Letter of Support from the SDHU to the MOHLTC, May 16, 2017 Page 7

- c) Opioids  
Sudbury & District Board of Health Motion #12-17

Letter of Support from the Middlesex-London Board of Health to the MOHLTC, April 28, 2017 Page 9

Letter of Support from the Algoma Board of Health to the MOHLTC, May 2, 2017 Page 10

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May 15, 2017

**MEMORANDUM**

**TO: Board Chairs, Medical Officers of Health, and Chief Executive Officers**

**RE: Update and Next Steps regarding the Modernized Ontario Standards for Public Health Programs and Services and Accountability and Organizational Requirements**

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Dear Colleagues

I am writing to provide you with an update on the next steps on a number of initiatives underway with the Ontario Standards for Public Health Programs and Services (OSPHPS) and Accountability.

I will start with a sincere thanks to all those who attended the regional consultation sessions, and a very special thanks in particular to the seven host public health units: Ottawa Public Health, Elgin-St. Thomas Public Health, Sudbury and District Health Unit, Durham Region Health Department, City of Hamilton Public Health Services, Thunder Bay District Health Unit and Toronto Public Health.

The regional consultations were held between March 21<sup>st</sup> and April 6<sup>th</sup> following the February release of the OSPHPS Consultation Document. The discussions were very rich and informative - they provided an opportunity to hear from you and many of your staff on specific implementation issues and opportunities. During the regional consultation process it was very clear that health units are enthusiastic about the work completed to date and eager to continue to participate in the process. I am pleased to share with you a thematic summary of the discussions at those meetings as well as a question and answer document (see attached).

We are in the midst of reviewing 55 submissions from 30 boards of health and 25 associations/organizations. Your thoughtful submissions are much appreciated and further demonstrate your commitment to ensuring that the new public health programs and services meet the needs of Ontarians. In turn, you have my commitment that your feedback will be carefully considered.

The ministry intends to convene a final meeting of both the Executive Steering Committee and the Practice and Evidence Committee to review the feedback and recommended changes to the standards resulting from the consultations. Meeting date details will be forthcoming, as well as a targeted release date for the finalized standards.

As we heard consistently in the regional sessions, many of you are also anxious to know the next steps of the standards modernization - specifically regarding, protocols, guidelines, indicators and accountability.

The following is the approach the ministry will be taking on these next steps:

- 1) The work on protocols, guidelines and indicators will commence shortly and will be a concurrent process.
  - Subject matter/content work groups/tables (as required) will support the ministry in the development of these outputs.
  - There is a number of existing content specific work groups, and we will leverage those mechanisms as much as possible, but we may need to expand, enhance or establish new forums to ensure participation reflects the diversity of our health units across this province and we have appropriate geographic representation.
  - We also want to ensure we have sufficient front line representation from those health unit staff who are delivering programs and services on the ground.
  - Ministry leads have been identified for specific content areas, and will be contacting health units shortly, in a coordinated way, for staff participation in these work groups. Please see Appendix 1 for more details.
- 2) To oversee the above process in a coordinated and cogent way, the ministry will establish the *Standards Implementation Task Force*, and details on membership will be shared shortly.

The Standards Implementation Task Force will work with ministry to ensure the following:

  - The development of the protocols, guidelines, program outcome indicators and population health outcome indicators are evidence based where possible, and the processes for development are grounded in scientific rigour.
  - That there is relevant consistency across all outputs and the application of the outputs can be consistent across the province.
  - Identify where exceptions may be warranted, and mitigation strategies to address capacity challenges where appropriate.
  - The core functions of public health practice are maintained.
  - Provide advice on /mechanisms for on-going input into the protocols, guidelines and indicators (e.g. identification of gaps etc.).
  - Identify specific training needs of both board members and health unit staff as appropriate.
- 3) Please see attached the Accountability Framework and draft proposed organizational requirements. As recommended by the Accountability Committee, the ministry has held targeted consultations on the draft organizational requirements with the ALPHA Board (included COMOH representation); Association of Business Administrators, and we will be scheduling time with the AMO Health Task Force.

If you have questions on the Accountability Framework or the draft organizational requirements, please contact Liz Walker at 416-212-6359 or (Elizabeth.Walker@Ontario.ca). Please submit any comments on the draft organizational requirements by Friday, June 9<sup>th</sup>, 2017.

**\*\*Please note there are key documents currently in development that will support/enable Boards of Health to fulfil their accountability requirements. These include:**

- Template for Annual Service Plan and Budget Submission
- Template for Annual Report
- Templates for Program Activity Report
- Board of Health Attestation template

As well, there will be a new Accountability Agreement between the ministry and boards of health. Details will be forthcoming.

- 4) To oversee the above process in a coordinated and cogent way, the ministry will establish the *Accountability Implementation Task Force*, and details on membership will be shared shortly. Please note the ministry intends to leverage the existing Accountability Committee that worked with the ministry to develop the framework and draft organizational requirements, but will be repurposing the mandate of the committee and changing the membership somewhat to ensure a cross section of participants to reflect the diversity and geographic location of health units across the province.

The Accountability Implementation Task Force will work with the ministry to ensure the following:

- That accountability requirements and associated templates are aligned with program and service delivery requirements.
- The implementation of accountability requirements and practices are informed by best practices identified in the literature.
- That the accountability cycle is considerate of health unit planning and board of health approvals.
- That implementation of the requirements considers systems in place to support the requirements.
- Identify where exceptions may be warranted, and mitigation strategies to address capacity challenges where appropriate.
- Provide advice on /mechanisms for on-going input into accountability requirements and associated documents.
- Identify specific training needs of both board members and health unit staff as appropriate.

Finally, the ministry intends to hold a series of summits in Toronto to engage more broadly on the various outputs of the processes outlined above. Further information will be provided in the near future.

Thank you for collaboration, camaraderie and commitment to public health.

*Original signed by*

Roselle Martino  
Assistant Deputy Minister  
Population and Public Health Division

Attachments



Sudbury & District

## Health Unit

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May 16, 2017

VIA EMAIL

The Honorable Dr. Eric Hoskins  
Minister of Health and Long-Term Care  
10<sup>th</sup> Floor, Hepburn Block  
80 Grosvenor Street  
Toronto, ON M7A 2C4

Dear Minister Hoskins:

**Re: 2015 CMOH Annual Report – Mapping Wellness:  
Ontario's Route to Healthier Communities**

On behalf of the Sudbury & District Health Unit (SDHU), I am writing to congratulate the Chief Medical Officer of Health (CMOH) on the release of his 2015 Annual Report, and to express our support for its contents and recommendations.

The report clearly underlines the value of high quality local data in understanding and strengthening our communities. It demonstrates how mapping the information at our disposal can, with the help of our partners such as the Local Health Integration Networks (LHINs), strengthen Ontario's health system, help tackle health disparities, and improve the health of all Ontarians.

The SDHU has participated in the Rapid Risk Factor Surveillance System (RRFSS) since its inception in 2001. In recent years, the SDHU has also committed to oversampling in its district office areas in order to better understand the health status of these smaller, more rural communities. Data obtained from RRFSS allows us to access locally-relevant surveillance data to improve public health planning and decision-making. However, with less than half of Ontario's health units able to invest in RRFSS, our public health system has a patchwork of information with no provincial comparators.

As the modernization of the public health standards and the Patients First: Action Plan for Health Care set new expectations for Public Health Units in terms of population health assessment in partnership with LHINs, we believe the CMOH report recommendations are timely and relevant. Further, as the Standards for Public Health

Honourable Dr. Eric Hoskins

May 16, 2017

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Programs and Services Consultation Document calls for effective public health practices, engagement with stakeholders such as Indigenous communities, and a focus on health equity, the need for high quality data will be crucial.

The Sudbury & District Health Unit was honoured to have had the opportunity to contribute to this important report and is proud to be part of a health system that is evolving and continuously improving. We echo the CMOH's call for good local data that "will help us **understand** community wellness, **share** that information with Ontarians, **invest** in wellness in our communities and **strengthen** our communities." We encourage the minister to consider the CMOH's recommendation to implement a provincial population health survey aimed at filling the gaps in local data and ensuring informed and effective public health practice.

Sincerely,

*Original signed by*

Penny Sutcliffe, MD, MHSc, FRCPC

Medical Officer of Health and Chief Executive Officer

Cc: Dr. Bob Bell, Deputy Minister, Ministry of Health and Long-Term Care  
Roselle Martino, Assistant Deputy Minister, Ministry of Health and Long-Term Care  
Dr. David Williams, Chief Medical Officer of Health, Ministry of Health and Long-Term Care



April 28, 2017

The Honourable Eric Hoskins  
Minister  
Ministry of Health and Long-Term Care  
Hepburn Block, 10 Floor  
80 Grosvenor Street  
Toronto, ON M7A 2C4

Dear Minister Hoskins,

**Re: Opioid Use**

At its April 20, 2017 meeting, under Correspondence item b), the Middlesex-London Board of Health voted to endorse the following:

Date: 2017 February 28  
Topic: Opioid Use in Sudbury District  
From: Sudbury & District Health Unit  
To: The Honourable Dr. Eric Hoskins

***Background:***

The Sudbury District Health Unit passed a resolution which congratulates the Ontario Minister of Health and Long-Term Care and Chief Medical Officer on signing a joint statement of action committing to address the burden of opioid-related harms and the provincial opioid strategy. They further requested that plans be developed with targets, deliverables and timelines that are supported by stakeholders such as Board of Health and that the Federal Minister of Health communicate and promptly implement the federal opioid strategy.

***Recommendation:***

Endorse.

It was moved by Mr. Peer, seconded by Ms. Vanderheyden *that the Board of Health endorse item b).*

Carried

The Middlesex-London Board of Health supports and congratulates the federal and provincial governments for signing a Joint Statement of Action committed to addressing the burden of Opioid-related harms and looks forward to further opioid action plans to respond to the ongoing issue of opioid use and opioid-related harms.

Sincerely,



Jesse Helmer, Chair  
Middlesex-London Board of Health

cc: Dr. Penny Sutcliffe, Medical Officer of Health & Chief Executive Officer, Sudbury & District Health Unit  
All Ontario Health Units

May 2, 2017

The Honourable DR. Eric Hoskins  
 Minister of Health and Long- Term Care  
 Ministry of Health and Long-Term Care  
 10<sup>th</sup> Floor, Hepburn Block  
 80 Grosvenor St.  
 Toronto, ON M7A 1R3

Dear Minister Hoskins,

There is certainly growing concern as the rate of deaths from opiates across the province has been rising to alarming rates. At their meeting on Feb 16, 2017, the Sudbury & District Board of Health carried resolution #12-17. Through this letter they addressed the current opioid-related harms in both Northern Ontario and across Canada. The resolution highlighted the need to ensure a prompt implementation of the provincial plan with close communication with its key stakeholders and boards of health. It also addressed the importance of a coordinated national and provincial approach to the worsening opioid problem.

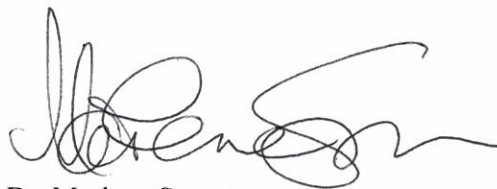
As in Sudbury and District, work is underway in the Algoma district to address the opioid-use and opioid related-harms. However, we agree there needs to be a coordinated effort from a governmental level to ensure the health of all. We would like to echo the congratulations to the Minister of Health for working towards federal and provincial opioid action plans and encourage timely implementation of their developed strategies.

Therefore be it resolved that at the Algoma Public Health Board of Health meeting on April 26, 2017 we passed resolution #2017-37 to endorse the Sudbury & District Board of Health resolution #12-17 regarding the provincial and federal opioid strategies.

Sincerely,



Mr. Lee Mason  
 Board Chair



Dr. Marlene Spruyt  
 Medical Officer of Health

cc: Jane Philpott, Minister of Health  
 Terry Sheehan, MP for Sault Ste. Marie  
 Michael Mantha, MPP for Algoma-Manitoulin  
 Carol Hughes, MP for Algoma-Manitoulin-Kapuskasing  
 Kathleen Wynne, Premier of Ontario  
 Dr. David Williams, Ontario Chief Medical Officer of Health  
 The Association of Local Public Health Agencies  
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